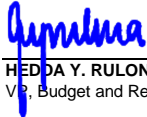


**ESTIMATED MONTHLY CASH RECEIPTS**  
**For the Period Ended 31 December 2020**  
 (in Php Thousands)

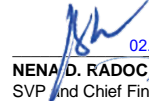
Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
 Fund : CORPORATE FUNDS

CLASSIFICATION/SOURCES OF RECEIPTS (In Thousands)	LEGAL BASIS	ACTUAL												Total	
		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC		
Joint Venture Proceeds	RA 7227 as amended by RA 7917	217,972	1,532	60,549	226	184,487	120,290	86,251	26,441	42,111	6,029	413,020	3,000,000	3,413,020	
Lease Proceeds													8,146	762,751	
Sales Proceeds											7,074		120,994	128,068	
Concession Fees		165,608	183,789	127,800	115,904	22,521	41,078	82,761	83,546	71,640	100,567	90,603	91,451	1,177,268	
Other Receipts:															
NG Subsidy /Equity						473,502	424,224		36,029	1,563,743					2,497,498
Dividend Income - FBDC						450,000		450,000				360,000			1,260,000
Heritage Park Proceeds		101	115	17			152				267	31	1		684
Interest Income		45,326	40,490	65,467	29,609	36,777	31,635	17,943	31,274	12,007	6,230	12,894	16,960	346,613	
Miscellaneous Receipts		34,875	35,039	10,761	9,000	53,047	76,130	19,153	27,629	22,803	23,849	22,264	117,069	451,618	
<b>GRAND TOTAL</b>		<b>463,883</b>	<b>260,965</b>	<b>264,594</b>	<b>154,739</b>	<b>1,220,333</b>	<b>693,509</b>	<b>656,107</b>	<b>204,919</b>	<b>1,719,377</b>	<b>136,942</b>	<b>907,529</b>	<b>3,354,621</b>	<b>10,037,519</b>	

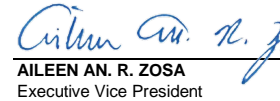
Prepared By:

 02.23.2021  
**HEDDA Y. RULONA**  
 V.P., Budget and Revenue Allocation Department

Recommending Approval:

 02.26.2021  
**NENA D. RADOC**  
 SVP and Chief Financial Officer


Approved by:

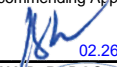
 03-01-2021  
**AILEEN AN. R. ZOSA**  
 Executive Vice President

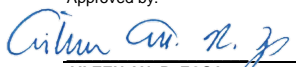
**MONTHLY CASH PROGRAM**  
 For the Period Ended 31 December 2020  
 (in Php Thousands)

**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
**Fund** : CORPORATE FUNDS

PARTICULARS	ACTUAL												Total
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
Personal Services	10,149	10,854	18,569	21,487	18,077	12,953	18,043	15,392	29,242	20,433	25,139	21,879	222,218
Maintenance and Other Operating Expenses	28,065	23,949	13,325	11,964	23,863	13,228	35,842	24,590	34,482	37,402	12,616	203,574	462,901
Share of Beneficiary Agencies													
Capital Outlay													
Furniture, Fixtures and Equipment				1,128					800			730	2,658
Infrastructure Projects										33,532		47	33,579
Subic Clark Tarlac Expressway	5	163	573,837		739				526,035	(5)	1,040		1,101,074
New Clark City Project	71,427	24,306	25,440	15,712		286,028	3,588	22,489	189,631	4,248	11,113	18,150	672,870
Clark Airport Project			3,540	1,660,827	935,911							2,120,622	4,720,900
Sustainability Bonds Project													
Replication Project													
Subic-Clark Railway Project	814	1,409	400,461	618	72	191	993	9,900	4,392	4,187	2,198	18,017	443,251
Subsidiaries		184,328	450					47,539	38,672	2,770	10,112	9,674	293,546
Prior Years Obligations	7,736,973	47,834	2,292,948	4,463,326	10,194	592,729	4,390	71,580	143,342	96,467	377,593	4,372,313	20,209,692
<b>GRAND TOTAL</b>	<b>7,847,434</b>	<b>292,843</b>	<b>3,328,571</b>	<b>6,175,063</b>	<b>988,856</b>	<b>905,128</b>	<b>62,856</b>	<b>191,491</b>	<b>966,597</b>	<b>199,034</b>	<b>439,811</b>	<b>6,765,005</b>	<b>28,162,690</b>

Prepared By:  
  
 02.23.2021  
 HEDRA Y. RULONA  
 VP, Budget and Revenue Allocation Department

Recommending Approval:  
  
 02.26.2021  
 NENA D. RADOC  
 SVP and Chief Financial Officer

Approved by:  
  
 03-01-2021  
 AILEEN AN. R. ZOSA  
 Executive Vice President

**FINANCIAL REPORT OF OPERATION**  
**For the Period Ended 31 December 2020**  
**(in Php Thousands)**

**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY

**Fund** : CORPORATE FUNDS

PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED	BUDGET BALANCE
General Administration and Support Services			
Personal Services	184,218	90,030	94,188
Maintenance and Other Operating Expenses	350,459	77,168	273,291
Capital Outlays - Furniture, Fixtures and Equipment	90,392	730	89,662
Support to Operations			
Personal Services	156,759	96,860	59,899
Maintenance and Other Operating Expenses	529,780	164,308	365,471
Capital Outlays - Furniture, Fixtures and Equipment	46,365	1,928	44,437
Operations			
Personal Services	91,769	38,578	53,191
Maintenance and Other Operating Expenses	567,554	30,832	536,722
Projects			
Infrastructure Projects	384,524	33,579	350,945
New Clark City Project	4,606,084	672,778	3,933,306
Clark Airport Expansion Project	6,344,607	4,720,900	1,623,706
Subic-Clark Railway Project	1,879,197	443,003	1,436,194
Subic Clark Tarlac Expressway	1,368,395	1,101,074	267,321
Sustainability Bonds	1,081,080		1,081,080
Replication Projects	3,356,400		3,356,400
Share of Beneficiary Agencies	2,358,230		2,358,230
Subsidiaries	498,654	293,546	205,107
Prior Year Obligations	26,684,036	20,209,617	6,474,419
<b>GRAND TOTAL</b>	<b>50,578,500</b>	<b>27,974,932</b>	<b>22,603,569</b>

Prepared By:

 02.23.2021

**HEDDA Y. RULONA**

VP, Budget and Revenue Allocation Department

Recommending Approval:

 02.26.2021

**NENA D. RADOC**

SVP and Chief Financial Officer

Approved by:

 03-01-2021

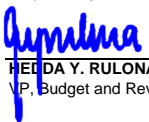
**AILEEN AN. R. ZOSA**

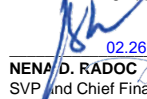
Executive Vice President

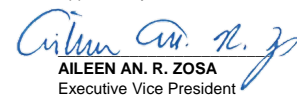
**MONTHLY REPORT OF CASH RECEIPTS**  
**For the Period Ended 31 December 2020**  
 (in Php Thousands)

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
 Fund : CORPORATE FUNDS

CLASSIFICATION/ SOURCES OF RECEIPTS	Actual Receipts												TOTAL COLLECTIONS	CUMULATIVE INCOME	REMARKS
	January	February	March	April	May	June	July	August	September	October	November	December			
Joint Venture Proceeds											413,020	3,000,000	3,413,020		
Lease Proceeds	217,972	1,532	60,549	226	184,487	120,290	86,251	26,441	42,111	6,029	8,717	8,146	762,751		
Sales Proceeds									7,074			120,994	128,068		
New Disposition															
Concession Fees	165,608	183,789	127,800	115,904	22,521	41,078	82,761	83,546	71,640	100,567	90,603	91,451	1,177,268		
Other Receipts	80,303	75,644	76,245	38,609	1,013,326	532,141	487,095	94,932	1,598,553	30,346	395,190	134,030	4,556,413		
Dividend Income - FBDC					450,000		450,000				360,000		1,260,000		
NG Subsidy /Equity					473,502			36,029	1,563,743				2,497,498		
Heritage Park Proceeds	101	115	17			152				267	31	1	684		
Interest Income	45,326	40,490	65,467	29,609	36,777	31,635	17,943	31,274	12,007	6,230	12,894	16,960	346,613		
Miscellaneous Receipts	34,875	35,039	10,761	9,000	53,047	76,130	19,153	27,629	22,803	23,849	22,264	117,069	451,618		
Remittance to BTR															2,190,597
Dividends Declaration															500,000
<b>GRAND TOTAL</b>	<b>463,883</b>	<b>260,965</b>	<b>264,594</b>	<b>154,739</b>	<b>1,220,333</b>	<b>693,509</b>	<b>656,107</b>	<b>204,919</b>	<b>1,719,377</b>	<b>136,942</b>	<b>907,529</b>	<b>3,354,621</b>	<b>10,037,519</b>		<b>2,690,597</b>

Prepared By:  
  
 02.23.2021  
**HERDA Y. RULONA**  
 VP, Budget and Revenue Allocation Department

Recommending Approval:  
  
 02.26.2021  
**NENA D. RADO**  
 SVP and Chief Financial Officer

Approved by:  
  
 03-01-2021  
**AILEEN AN. R. ZOSA**  
 Executive Vice President

**STATEMENT OF ALLOTMENT, OBLIGATIONS AND BALANCES**  
**For the Period Ended 31 December 2020**  
**(in Php Thousands)**

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
Fund : CORPORATE FUNDS

PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED		BUDGET BALANCE
		THIS REPORT	TO DATE	
<b>CURRENT YEAR BUDGET</b>				
<b>PERSONAL SERVICES</b>	432,745	21,879	225,467	207,278
Salaries and Wages	168,271	9,019	102,217	66,054
Other Personnel - Related Expenses:	254,922	12,184	116,530	138,392
PERA	3,084	143	1,638	1,446
Representation Allowance	5,106	288	3,169	1,937
Transportation Allowance	5,106	258	2,559	2,547
Clothing Allowance	1,542		774	768
Year-End Bonus	28,368	10	8,490	19,878
Cash Gift	1,285		678	607
Service Recognition Incentive	1,357	1,357	1,357	
Loyalty	355		345	10
Rice Subsidy	9,252	340	3,172	6,080
Medical Benefits	18,730	310	7,699	11,031
Anniversary Bonus	771		396	375
Meal Allowance	1,542	69	816	726
Christmas Package	23,975	3,799	13,819	10,156
Educational Subsidy	14,184		8,480	5,705
Amelioration Allowance	23,975		12,926	11,048
Productivity Enhancement Incentive	1,285	683	683	603
Performance Based Bonus	19,919			19,919
Provident and Housing Fund Contribution	52,846	2,776	29,122	23,724
Term Insurance Premium	452		194	258
ECC Contributions	308	15	150	158
PAG-IBIG Contributions	308	15	150	159
PHILHEALTH Contributions	2,012	93	977	1,035
Life and Retirement Insurance Contributions	20,160	1,073	11,218	8,942
Hazard Pay	2,000	2	897	1,104
Personnel Benefits - Others	17,000	955	6,823	10,177
BOD Expenses	9,552	676	6,720	2,832
<b>MAINTENANCE AND OTHER OPERATING EXPENSES</b>	1,447,792	47,823	272,309	1,175,484
Travel and Educational Expenses				
Training and Scholarship Expenses	11,800	71	1,029	10,771
Travelling Expenses	15,338	522	2,595	12,743
Communication Expense				
Telephone Expenses - Landline	4,400	15	262	4,138
Telephone Expenses - Mobile	1,483	61	898	585
Other Expenses	4,515	141	2,151	2,364
Supplies and Materials Expenses				
Office Supplies Expenses	6,909	293	4,463	2,446
Medical, Dental and Laboratory Supplies Expense	500		169	331
Fuel, Oil and Lubricants Expenses	10,000	1,159	6,476	3,524
Books and Subscriptions	389	114	114	275
Repairs and Maintenance	32,295	1,966	11,693	20,602
Rent/Lease Expenses	37,538	4,483	27,751	9,787
Utility Expenses				
Electricity Expenses	22,320	1,408	8,843	13,477
Water Expenses	1,010	61	524	486
Representation and Business Development Expenses	12,895	50	1,361	11,534
Taxes, Duties, Insurance and Premiums	166,225	9,413	20,871	145,354
Printing and Advertising Expense				
Advertising, Promotional and Marketing Expense	49,178	507	3,790	45,388
Printing Expenses	99			99
Professional Services				
Security Services	64,768	5,416	44,306	20,462
Legal Services	92,050	13	2,555	89,495
Consultancy Services/Technical Services	51,025	359	8,629	42,396
General/Janitorial Expenses	126,815	9,626	70,670	56,145
Asset and Estate Management Fees	3,000	80	1,622	1,378
Auditing Services	14,169		9,189	4,980

PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED		BUDGET BALANCE
		THIS REPORT	TO DATE	
Demolition and Dredging Expenses				
Indemnities and Other Claims	15,300			15,300
Survey and Titling Expenses	367,351	79	296	367,055
Membership Dues and Contribution Expenses	300		37	263
Donations	300			300
BOD Related Expenses	2,660	151	863	1,797
Other Maintenance and Operating Expenses				
Miscellaneous Expenses	228,041	7,924	37,239	190,802
O&M COVID-19 Quarantine Facility	97,520	3,907	3,907	93,614
Build Build Build Project	6,600			6,600
Awards and Rewards Expenses	1,000	5	5	995
Subic Clark Tarlac Expressway	1,368,395		1,101,074	267,321
Project Management Expenses	16,000		1,203	14,797
JICA Debt Servicing	1,149,865		1,074,513	75,351
DOF Guarantee Fee	202,531		25,359	177,172
<b>CAPITAL OUTLAYS</b>	<b>521,281</b>	<b>777</b>	<b>36,237</b>	<b>485,044</b>
Furniture, Fixtures and Equipment	136,757	730	2,658	134,099
Infrastructure Projects	384,524	47	33,579	350,945
Sewage Treatment Plant	151,160			151,160
BCDA Storage Area	50,000			50,000
Poro Point Seaport Terminal	40,000			40,000
DED 115KV Connection to Meralco Substation in BCC	10,000			10,000
Streetlights along McKinley Parkway	5,500			5,500
Reconfiguration/Improvement of BTC Office	15,000			15,000
Reconfiguration/Improvement of Clark Offices and Staffhouses	15,000			15,000
Renovation of Motorpool Areas in Diego Silang and Clark	2,000	47	47	1,953
Improvement of Driver's Quarters at Diego Silang	1,000			1,000
DOE Water, Sewer and Drainage Connections	20,500			20,500
Relocation of Electrical Posts for the Lawton Avenue Widening	33,532		33,532	
Roof Repair Works of the ASEAN Convention Center	2,832			2,832
NGAC- COVID-19 Quarantine Facility	38,000			38,000
Other Projects	17,267,367	2,156,788	5,836,681	11,430,686
New Clark City Project	4,606,084	18,150	672,778	3,933,306
Sustainability Bonds	1,081,080			1,081,080
Replication Projects	3,356,400			3,356,400
Clark Airport Expansion Project	6,344,607	2,120,622	4,720,900	1,623,706
Subic-Clark Railway Project	1,879,197	18,017	443,003	1,436,194
<b>SHARE OF BENEFICIARY AGENCIES</b>	<b>2,358,230</b>			<b>2,358,230</b>
<b>SUBSIDIARIES</b>	<b>498,654</b>	<b>9,674</b>	<b>293,546</b>	<b>205,107</b>
John Hay Management Corporation	254,945	9,674	112,246	142,699
Poro Point Management Corporation	163,709		106,705	57,004
Clark Development Corporation	80,000		74,595	5,405
<b>PRIOR YEAR OBLIGATIONS</b>	<b>26,684,036</b>	<b>4,372,311</b>	<b>20,209,617</b>	<b>6,474,419</b>
<b>GRAND TOTAL</b>	<b>50,578,500</b>	<b>6,609,252</b>	<b>27,974,932</b>	<b>22,603,569</b>

Prepared By:

 02.23.2021

**HEDDA Y. RULONA**

Vp, Budget and Revenue Allocation Department

Recommending Approval:

 02.26.2021

**NENA D. RADOC**

SVP and Chief Financial Officer

Approved by:

 03-01-2021

**AILEEN AN. R. ZOSA**

Executive Vice President